

October 5, 2004

MEMORANDUM

TO: Heads of Executive Branch Agencies, Independent Agencies, and
Institutions of Higher Education

FROM: Sandra D. Bowen

C: The Governor's Cabinet

SUBJECT: Secretary of Administration Memo of August 12, 1991, RE: Participation in State
Procurement Transactions by Small Business and Businesses Owned by Women
and Minorities

This memorandum rescinds the previous subject guidance issued by the Secretary of Administration. This guidance has been replaced by the Governor's Executive Order 29, Subject: Equal Opportunity in State Procurement, the Governor's Chief of Staff Memos of July 30, 2004, and September 27, 2004, Subject: SWAM Procurement.